| | Sole Proprietorship | Limited Liability Co. (LLC) | C-Corp | S-Corp |
|--------------------------------|---|--|---|---|
| Estimated Ease of Formation | Fairly Easy | Fairly Easy | Fairly Easy | Moderately Difficult |
| Formation Procedure | No Filing Required | File certificate of Formation NYS Only: Meet publishing requirement | File of Certificate of Formation | File certificate of formation File federal and state S-Corp Tax treatment election |
| Key Documents for Formation | -DBA Filing (Give the business a name other than the owner's name.) | -Articles of Organization -Operating Agreement | -Articles of Incorporation -Bylaws -Organizational Board Resolutions -Articles of Incorporation -Stock Certificates -Stock Ledger | -Articles of Incorporation -Bylaws -Organizational Board Resolutions -Articles of Incorporation -Stock Certificates -Stock Ledger -IRS & State S Corporation election |
| Legal Status | Same entity as owner | Entity is separate from owner | Entity is separate from owner | Entity is separate from owner |
| # of Owners | Single Owner | Unlimited number of members allowed; requires two or more members to be taxed as partnership. | Unlimited number of shareholders allowed; no limit on stock classes | Up to 100 shareholders allowed; only one basic class of stock allowed |
| Ownership Instrument | Not Applicable | Membership Interests | Shares of Stock | Shares of Stock |
| Management | Ultimate flexibility (by sole proprietor) | Managers, managing members, or members (dictated by articles of organization.) | Directors (delegate to officers) | Directors (delegate to officers) |
| Management Document | Not Applicable | Operating Agreement | Bylaws | Bylaws |
| Owner Liability | Unlimited | Very Limited | Very Limited | Very Limited |

| | Sole Proprietorship | Limited Liability Co. (LLC) | C-Corp | S-Corp |
|---|---|---|---|---|
| Piercing the Corporate Veil (Court imposes liability on owners despite limited liability.) | No "veil" exists | Not Easy | Not easy, if formalities are respected | Not easy, if formalities are respected |
| Separate Taxable Entity from Owner | Νο | Depends on tax status as sole proprietorship, partnership, or corporation | Yes | Νο |
| "Pass-Through" Entity? (Owners pay income tax rather than business.) | Yes | Yes | Νο | Yes (but might be subject to double taxation at city level) |
| Tax Flexibility | Not a taxable entity | Special allocations okay | Not flexible | Not flexible |
| Annual Meetings | Not applicable | Not required by law, but recommended as a useful tool | Required | Required |
| Duration of Existence | Dependent on sole proprietor survival; terminates at death | Can be perpetual or time limited; dictated by articles of organization | Perpetual | Perpetual |
| Charging Order Protection | No | No | No | No |
| Combination | Can be used as GP of LPs | LLCs are good as general partners of LPs and owners of other entities | Good only to hold ownership interests in other entities | Can be used as GP of LPs |
| Series | No | No | No | No |
| Fiduciary Duties | N/A | LLC managers (including managing members) have fiduciary duties of care and loyalty. | Directors have fiduciary duties of care and loyalty. | Directors have fiduciary duties of care and loyalty. |
| Transferability of Ownership | Only by sale of entire business or creation of a different entity | Per articles of organization; commonly has some limitations | Can sell all or a portion of stock | Can sell all or a portion of stock |

| | Sole Proprietorship | Limited Liability Co. (LLC) | C-Corp | S-Corp |
|--|---|---|---|---|
| Ability to Raise Capital | Limited to owner's assets and borrowing ability | Limited to owners' contributions and LLC's borrowing abilities; can sell interests to raise capital | Limited to owners' contributions and corporation borrowing abilities; can sell interests to raise capital | Limited to owners' contributions and corporation borrowing abilities; can sell interests to raise capital |
| Tax Year | Same as owner | Depends on tax status as sole proprietorship, partnership, or corporation | Calendar or fiscal year | Calendar year; §444 election; or business purpose demonstrated |
| Allocation of Income | 100% of income to owner | Depends on tax status as sole proprietorship, partnership, or corporation | 100% of income to corporation | Normally pro-rata based on per share/per day rule |
| Tax on Formation (in control) | No gain or loss | Depends on tax status as sole proprietorship, partnership, or corporation | No gain if debt relief does not exceed basis of property transferred and no other assets received by transferee | No gain if debt relief does not exceed basis of property transferred and no other assets received by transferee |
| Tax on Formation (not in control) | Not applicable since always in control | Depends on tax status as sole proprietorship, partnership, or corporation | Gain or loss as if sold property transferred for the FMV of the stock received | Gain or loss as if sold property transferred for the FMV of the stock received |
| Original Basis of Stock (not in control) | Not applicable since always in control | Depends on tax status as sole proprietorship, partnership, or corporation | FMV of stock received | FMV of stock received |
| Basis Increases from Operation | Additional purchases/cash invested | Depends on tax status as sole proprietorship, partnership, or corporation | Increased by additional investments | Increased by profits and additional contributions |
| Basis Decreases from Operation | Normal basis adjustments; depreciation, amortization, etc. | Depends on tax status as sole proprietorship, partnership, or corporation | Decreased by nontaxable return of capital, if any | Decreased by losses, deductions, and distributions |
| Deductibility of Losses | Normal limitations, at-risk, passive | Depends on tax status as sole proprietorship, partnership, or corporation | Stay at corporate level, not passed through to shareholders | Passed through to shareholders, normal limitations apply, basis, at risk, passive |

| | Sole Proprietorship | Limited Liability Co. (LLC) | C-Corp | S-Corp |
|---|---|---|--|--|
| Non-liquidating Distributions | 100% belongs to owner | Pro-rata among shares if a corporation; 100% if a sole proprietorship; or based on partnership agreement if a partnership | Pro-rata among shares | Rights must be pro-rata among shares |
| Liquidating Distributions - Owner Level | Not a separate entity; therefore all reported as part of owner's return | Depends on tax status as sole proprietorship, partnership, or corporation | Sold stock for value of cash and property received | Sold stock for value of cash and property received |
| Worthlessness of Investment | Already has written off or capitalized all investments; loss sale of assets if sold | Depends on tax status as sole proprietorship, partnership, or corporation | Capital loss of remainder of basis; may qualify for §1244 ordinary loss treatment | Capital loss of remainder of basis; may qualify for §1244 ordinary loss treatment |
| Charitable Contributions | Generally 50% limitation | Depends on tax status as sole proprietorship, partnership, or corporation | Generally 10% limitation | Generally 50% limitation at shareholder level |
| Death - Basis Adjustments | Basis of assets is generally FMV on the date of death | Depends on tax status as sole proprietorship, partnership, or corporation | Basis of stock is generally FMV on the date of death | Basis of stock is generally FMV on the date of death |
| Self- employment Tax | Yes | Depends on tax status as sole proprietorship, partnership, or corporation | No, since payment for services is in the form of wages | No, since payment for services is in the form of wages |
| Salaries Paid to Family Members | Exempt from FICA for wages paid to children of owner who are under the age of 18; spouse and parents exempt from FUTA | Depends on tax status as sole proprietorship, partnership, or corporation | No exemption for any family member | No exemption for any family member |

| | Sole Proprietorship | Limited Liability Co. (LLC) | C-Corp | S-Corp |
|---|---|---|---|--|
| Accounting Method | Any method is appropriate that clearly reflects income | Depends on tax status as sole proprietorship, partnership, or corporation | Any applicable method; cannot use cash if it's a tax shelter, required to use inventories, or has annual gross receipts over certain limits | Any applicable method; cannot use cash if it's a tax shelter, required to use inventories, or has annual gross receipts over certain limits |
| Fringe Benefits - Entity Level | Most are nondeductible; may be able to deduct 100% of qualifying health insurance premiums | Depends on tax status as sole proprietorship, partnership, or corporation | Most are deductible | Most are nondeductible; shareholder may be able to deduct 100% of qualifying health insurance premiums |
| Fringe Benefits - Owner Level | Most are nondeductible; may be able to deduct 100% of qualifying health insurance premiums | Depends on tax status as sole proprietorship, partnership, or corporation | Most are tax free | Most are taxable, although may be exempt from FICA if they are nondiscriminatory |
| Capital Losses | Deductible by the owner up to capital gains plus \$3,000; excess is carried over until death | Depends on tax status as sole proprietorship, partnership, or corporation | Allowed only to the extent of capital gains. Any net capital loss for the year is carried back three tax years as short-term capital loss then forward five years | Passed through to shareholders with normal limitations applying at shareholder level |
| Income Characterization | Treatment depends on income; ordinary income, capital gains/losses, investment income, passive, etc. | Depends on tax status as sole proprietorship, partnership, or corporation | Dividend income when reported to shareholder | Passed through to shareholders, character is the same as if shareholder received it directly |
| Exempt Income (i.e., municipal bond interest) | Exempt | Depends on tax status as sole proprietorship, partnership, or corporation | Remains exempt for income tax, may be subject to AMT | Passed through to shareholders; retains character as exempt |
| Retirement Plans | Any retirement plan, including SEPs, SIMPLEs, Keoghs, solo- 401(k) | Depends on tax status as sole proprietorship, partnership, or corporation | Any retirement plan except Keogh; deductible at corporate level | Any retirement plan except Keogh; deductible at corporate level |

| | Sole Proprietorship | Limited Liability Co. (LLC) | C-Corp | S-Corp |
|---------------|---------------------|-----------------------------------|-------------------------------|-------------------------------|
| Other Notable | N/A | Has the benefits of a partnership | Regulators, financial | There is a well-developed |
| Strengths | | regarding management, less | institutions, and | body of corporate case law |
| | | record keeping requirements, | employees are most | and statutes that provides |
| | | and option for pass-through tax | familiar with this form. | greater certainty, but less |
| | | benefits, and also the limited | | flexibility than other entity |
| | | liability benefits of a | There is a well-developed | forms. |
| | | corporation. | body of corporate case law | |
| | | | and statutes that provides | A New York corporation |
| | | LLCs do not require any special | greater certainty, but less | that is a federal S- |
| | | tax election to pass income | flexibility than other entity | corporation may elect to |
| | | through to its owners. | forms. | be a New York S- |
| | | | | corporation if it meets |
| | | LLCs generally have no | | certain New York State |
| | | restrictions on the type of | | requirements. |
| | | entities who can own LLC | | |
| | | interests. (S Corporations limit | | S-Corps do not have to |
| | | who can own stock.) | | allocate pre-contribution |
| | | | | gains under IRC Section |
| | | LLCs have no restrictions on the | | 704(c). |
| | | number of its owners. | | |
| | | | | S-Corps can calculate |
| | | LLCs can have different classes | | discharge of business |
| | | of owners. | | indebtedness income at |
| | | | | the corporation level. |
| | | LLCs have much more ability to | | |
| | | allocate income, gains and | | Shareholders are |
| | | losses. | | employees for tax |
| | | | | purposes, receiving a W-2 |
| | | LLCs have the opportunity for | | form for salary paid, |
| | | stepped up basis rules under | | reducing the necessity of |
| | | Section 754. | | quarterly estimated tax |
| | | LLCs have more liberal | | payments. |
| | | LLCs have more liberal | | Detirement plac |
| | | contribution and distribution | | Retirement plan |
| | | rules. | | calculations are more |

| | Sole Proprietorship | Limited Liability Co. (LLC) | C-Corp | S-Corp |
|-----------------------------|---------------------|--|---|---|
| | | LLCs can include debt for which they are liable to their basis for deduction purposes. | | easily calculated than LLC members. |
| Other Notable Weaknesses | N/A | Regulators, financial institutions, and employees are less familiar with this form, although this is changing. Case law is less developed than corporation and partnership law. This provides more freedom, but less certainty, although this is changing. | More regulated and more record keeping requirements than LLCs or partnerships. | There are limitations on the availability of the S- corp. election (only US entities can make the election, no more than 100 shareholders, only specific types of shareholders, and only one class of stock). More regulated and more record keeping requirements than LLCs or partnerships. Certain entities are ineligible to be New York S- corporations. New York City does not recognize federal or New York State S-corporation status. New York and foreign S-corporations are subject to the New York City General Corporation Tax (GCT) if they conduct certain activities in New York City. |